



CPM Governing Board

Gordon Kranz **President**

Mr. Kranz currently President of Enlightened Integrated Program Management, LLC. Enlightened IPM, founded in 2015, is a consulting firm offering program management and engineering services to federal and contractor organizations for the successful execution of complex projects and programs. Providing integrated program management training and consulting related to integrated program management, earned value management and agile development.

Mr. Kranz has over 35 years of USG (18 years) and DoD Industry (19 years) experience as a program manager and systems engineering leveraging best practices in earned value management to execute a wide variety of Department of Defense programs ranging from tactical fighter aircraft to strategic and tactical command, communications, and control systems across all services.

The last 7 years of his USG service include updating policy and guidance in the implementation of earned value management across the DoD enterprise.

Currently he is very active in continuing to work to improve the state of practice of Integrated Program Management. He participates with industry and the USG to influence best practices across the federal acquisition community.

1. Chair of National Defense Industry Association Agile and EVM Best Practices Strategic Working Group
2. Co-Dean College of Performance Management Integrated Performance and Program Management Technical Track (CPM-200)

I am an active presenter at all the CPM and IPM conferences over the past 7 years. A list of latest speaking engagements includes:

- IPM Workshop featured speaker for the past 5 years.
- Featured Speaker at EVM World for the past 6 years, including EVM World 2018 scheduled for May 30 – June 1, 2018.
- Featured at the Association for Enterprise Integration – Agile Summit, April 19, 2017
- Featured speaker at EVM Practitioner's Workshop for the past three years, including one scheduled for August 22-23, 2018



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John Driessnack **Executive Vice President**

John is a nationally known expert in Systems and Portfolio/Program/Project management and controls. Background includes experience as a military officer on six major (ACAT1D) Aircraft, IT and Intelligence program(s), including PM on joint ACAT 1D Global Broadcast System. Within industry his experience includes Managing Director of senior consulting groups, researcher in economics of portfolio/program controls and industry structure, and instructor along with curriculum/program development and administration experience at American University's Key Executive Leadership Program, Defense Acquisition University (DAU), Naval Post Graduate School (NPS), and industry professional groups and companies. John's work over the past 15 years has included numerous Federal Agencies, as well with numerous DoD/Intelligence services/agencies, having worked both on federal and industry efforts. He most recently providing support to the Section 809 Panel with his portfolio management expertise and was a core member of the Project Management Institute (PMI) earned value management standards development.

John has been an active member of CPM for several decades, including when CPM was the College of Performance Management under PMI and was known as the Performance Management Association (PMA). He has taught at conferences and had numerous presentations selected on evolving methodologies over several decades. His company is currently an accredited Integrated Program Performance Management (IPPM) provider through APM Group, a CPM certification program. You can see/listen to John and Gary Humphreys talk about the history of EVM on the CPM website under Discovery/The History of EVM.

Educated as an Industrial Engineer and Economist, John earned senior level qualification of defense program manager, acquisition logistician, and financial manager (DAWIA level IIIs) as well as industry certifications from Project Management Institute (PMI PMP and PfPM), International Cost Estimating and Analysis Association (ICEAA), and ScrumAlliance (CSM). He was selected as a Lt Colonel to lead the Defense Joint Global Broadcast System (GBS) major IT/Space program out of breach status, which he rebaselined, utilized EVM, and lead to successful deliveries within 18 months. Selected as a professor at Defense Acquisition University, John was lead instructor for DAU's new senior program management course (PMT-352) and was appointed to teach at the Defense Systems Management School for executive officers and senior civilian staff, including writing and teaching numerous cases (ACQ-401). He returned as an intermittent DAU professor in Jun 2015 with a focus on bringing quantitative analysis into the executive school. Since retiring from the Air Force, he's run senior consulting groups building diverse teams of nationally known experts to address a wide variety of program challenges. During this period John completed PhD course (but not a PhD) work in economics at George Mason University, conducting research which resulted in a new approach, resulting in several published papers and a defined EV/Risk Management process (US Patent Pending 2012/0215574 A1) for quantitative and qualitative analysis and assessment of program Challenges, Resources, Evaluation, Schedule, and Technical (CREST) performance data.

John consulting and lecturing has principally focused in the areas of: Federal Government Capital Programming and Portfolio/Program/Project Management, Acquisition Strategy, and Program Control with emphasis on linking CREST through enhanced methods. His most recent focus has been on team structures and expansion of the Integrated Product and Process Development (IPPD) and Integrated Product Team (IPT) concepts. He has taught the advance cost class in the master's program at NPS and developing videos for DAU (see list below). He has also served as a Course Manager at Defense Acquisition University and American University as well as editor of Defense Acquisition Universities



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Acquisition Review Quarterly special edition on Risk Management, and was the founding editor of DAU's online Risk Community of Practice. He currently teaches a master level Project Management class at AU. A contributor to numerous government and industry guides and papers, and past chairperson for several National Defense Industry Association working groups. John was an original member of GAO's expert group which resulted in GAO-09-3SP guide and recently was a contributing author to The Guide to Lean Enablers for Managing Engineering Programs, a joint INCOSE, PMI, MIT effort. John continues a wide range of consulting, lectures, and research focused on complex systems management and control as well as team structures.

John memberships often include CPM, PMI, NCMA, AACE International and often INCOSE.

John lives with his wife of over 35 years on their 40-acre orchard/farm in Loudoun County Virginia. His 7 children have started their own careers and families. He enjoys developing the orchard growing dwarf fruit trees and restoring his two Willy's jeeps.



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Michael Bensussen VP Administration

Mike is a motivated and driven, rising young professional, published author, exuberant speaker, education board member and active volunteer with more than 12 years combined construction, project management, earned value, finance and project controls experience throughout a broad cross section of industrial domains. Delighted to call the beautiful Pacific Northwest region of the United States his home, Mike draws on a diversified base of knowledge when it comes to decision-making time on the project. His understanding is derived from education and training and time spent on Nuclear, Environmental, Oil & Gas, Commercial, Industrial and Higher Education projects. In a previous role as Project Controls Engineer at the University of Washington, Mike was able to explore and harness a passion for education and utilize creative thinking and strategy to promulgate the project controls discipline. This working experience pioneered his involvement as a volunteer on the Associate Board of Education for AACE International. As chair of the University Relations & Outreach committee, Mike leverages networks, resources, tools and relationships to bring the project controls community of practice to the leading edge of both education and industry. He will often appear as a guest speaker within the community – most enjoyably at his beloved alma mater, Washington State University – where he relishes the privilege to mould young minds and perhaps even inspire them to join the project control ranks. When Mike is not championing deliverables, he prefers to spend his time with family and friends, in the downhill park on his mountain bike, or on a fresh sheet of ice at the hockey rink.



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Brian Evans
VP Finance

I am currently a managing consultant at Pinnacle Management Systems, Inc. specializing in (Integrated Program Performance Management) IPPM implementations, scheduling, and risk management. I serve as the Co-Dean for the College of Performance Management's Government EVM Education track (CPM-600G). I am also the AACE International Certification Board EVP Committee Chairperson.

I am a frequent speaker, lecturer and trainer of IPPM and Project Management. For CPM, as stated previously, I am the Co-Dean for the CPM-600G track. I also teach the CPM-100F and CPM-300B training courses. I have delivered presentations at EVM World, IPM Workshop, and AACE Annual Meeting. I have delivered workshops at EVM World and IPM Workshop. Additionally, I used to host and manage a monthly IPM working group within my company to raise the level of IPM knowledge within my company.

Previously, I delivered several years of EVM Training for a Federal Civilian Agency. I developed the training content and delivered the training classes. I have served on the PMI Mega Exam Development Workshop where I was responsible for developing, evaluating, and validating exam questions for the PMI-RMP certification. I also served on the PMI-SP Standard Setting Committee. The committee developed the pass point for the PMI-SP exam using a variety of tools and techniques. The end goal, which was achieved on time and within budget was to identify the "just knowledgeable" candidate and what knowledge they should know to "pass the exam." I was an Adjunct Professor/Lecturer for the American University Senior Program Management Certificate Program. The program met the Federal Acquisition Institute's (FAI's) senior program management Federal Acquisition Certification for Program and Project Managers (FAC-P/PM Level 3) certification requirements. I was responsible for the content development and delivery of 3 courses: Review of Senior Integrated Program Management and Key Federal Acquisition Topics; Program Performance Measurement and Federal Acquisition Reporting; and Putting It All Together: Acquisition Cases Capstone Course. In my professional career, I have been a business financial analyst, systems engineer, program analyst, program/project manager, contract manager, scheduler, and program control analyst.



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Kathy Evans

VP Conferences & Events

Kathy has been very involved with the College of Performance Management for the past four years. She currently serves as the Co-Dean for the Principles of Performance Measurement training track and was instrumental in the creation of the workshop format that is being integrated into the training tracks. She works with the VP Education and Certification to develop CPM's new certification program to take Integrated Program Performance Management to a new level. Additionally, she is one of the founding members of the DC chapter of CPM and acts as their Treasurer. Kathy received the CPM President's Award in June 2016.

Kathy is a frequent speaker, lecturer and trainer of IPPM and Project Management. She hosts and manages a monthly working group within her company to raise the level of IPM knowledge within her organization.

Kathy is a visionary leader with strategy to implementation experience in earned value management and enterprise scheduling. She has deep knowledge in program acquisition and schedule analysis with hands-on experience on projects assessed at CMM Level 3 and CMM-I Level 5. Kathy has over fifteen years' experience providing support to both government and commercial clients. Ms. Evans implements earned value management (EVM) systems and provides schedule development and analysis for clients and has experience in performing Schedule Risk Analyses. Ms. Evans was a member of the team that developed the GAO's Best Practices for Project Schedules Guide (GAO-12-120G) and actively participates on GAO's Cost, Schedule, and EVM Expert Working Group. She has developed and taught FAC P/PM Level 1, 2, and 3 curricula. Prior to MCR, LLC, Ms. Evans worked for PRC where one of her primary responsibilities was coordinating PRC's participation in two National Association of Realtors conventions annually.



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Robin Pulverenti

VP Education & Certification

I began my membership with CPM as a volunteer with the encouragement of Kim Hunter in 2012 as an instructor. I then served as a session volunteer assisting Andrea Nibert's team at various workshops and have been the Dean of the Schedule Management track. I took on the Curriculum Coordinator position in 2018, after Marty Saia stepped away from the position. I have also assisted with the curriculum redesign in 2017 and the initial learning objective alignment for the IPPM certification. I have sat through all of the education sessions as a student, taught a few, reviewed all of the slides, and have sat for and passed all of the PEP exams and IPPM pilot exam. Having been on the student, instructor, and coordinator sides of the education experience, I am running for the position of Vice President of Education because I believe we have treasure trove of education in both materials and member experience that can be standardized, modernized, and used to expand CPM's influence in the world of program performance management.

Marty Doucette

VP Research & Standards

Marty Doucette is the Chief Technology Officer of Pilgrim Companions, Inc. and has over 25 years of Integrated Program Management (IPM) and Earned Value Management Systems (EVMS) implementation experience. Marty began his project management experience in television program production which led to his authoring of Microsoft Project for Dummies™ and Digital Video for Dummies™.

Marty was introduced to EVM in 2000 when contracted by a large DoD contractor to assist in their preparation for an integrated baseline review (IBR). Subsequently, Marty has written, taught and developed software applications and other tools to assist first timers and practitioners in programs with DFARS EVMS requirements. Marty currently provides EVMS surveillance and Integrated Program Management Review (IPMR) support to large DoD contractors. He is a voting member of the NDIA Integrated Program Management Division (IPMD) and currently serves on its Contracts Working Group. Marty and his family reside in Indianapolis, IN.



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Timothy Fritz **VP Communications**

Mr. Fritz functions in a dual role capacity within AzTech International as both a Program Management & Earned Value (EV) Consultant / Engagement Manager within our client base and as the Business Development Director for the company.

Supporting AzTech as an EV / PM Consultant, he is involved in planning, execution, and baseline analysis for multiple contractors and Government Agencies. Fully conversant in Earned Value Management (EVM) and scheduling concepts, he is an accomplished user of MS Project, Primavera P6, and experienced in EVM analysis and schedule development. He has supported contractor compliance with the EIA EVM guidelines. He is a capable cost and schedule integration analyst adept at evaluating discrepancies for Integrated Master Schedule (IMS) and Data Driven Analysis. He has helped organizations build schedules, train key personnel, and prepare for Progress Assessment Visits (PAVs), Schedule Risk Assessments (SRAs), IMS Assessments, Compliance and Surveillance Reviews, and Integrated Baseline Reviews (IBRs). For a comprehensive overview of consulting support, please [click here](#).

In parallel, Mr. Fritz also supports strategic and business development for the entire AzTech organization through collaboration with the Operations, Finance, and Marketing / Branding. Working with both mid-level and executive level client prospects utilizing strategic approaches and pitches to convince potential clients of AzTech's value within their organization. Internally, he provides a bridge between junior and senior staff, reporting directly to the President and CFO for both strategic planning and technical matters.

Mr. Fritz volunteers and supports Project Management industry groups within the Government Defense and Energy sectors, and commercial industry. He is an active member in the National Defense Industry Association – Integrated Program Management Division (NDIA IPMD) supporting both the Program Management and Planning and Scheduling Working Groups and engage the AzTech team in updating industry guides such as the Planning and Scheduling Excellence Guide (PASEG). Recently he supported a joint collaboration project between NDIA and CPM to publish an online, interactive EV Timeline that is ultimately managed through the CPM Board. He also volunteers for the Energy Facility Contractors Group (EFCOG) supporting the Project Delivery – Project Controls and Project Management sub working groups. A recent goal is to act as an informal liaison between NDIA and EFCOG to facilitate strategic collaboration between the organizations to leverage knowledges bases within both the Defense and Energy sectors. Personally, I also volunteer as a Marketing / Communications Chairman for his daughter's daycare (Lakewood Childcare Center, non-profit).

Prior to working at AzTech within defense program management, my experience includes project management, design, marketing, and sales across the real estate development, construction, and medical / pharmaceutical industries.



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Wayne Abba **Immediate Past President**

Wayne Abba, an independent consultant specializing in Earned Value Management in the public sector, has more than 40 years' experience in contract and project management. His clients include US and foreign government agencies and their contractors. He also is a part-time Research Analyst at the Center for Naval Analyses, a federally-funded research and development center, where he co-authored a study on contract performance management using the Rayleigh mathematical model and serves on an expert panel reviewing Air Force acquisition.

For seventeen years before retiring in 1999, Wayne was the senior program analyst for contract performance management in the Office of the Under Secretary of Defense (Acquisition & Technology), where he was awarded the Secretary of Defense Medal for Meritorious Civilian Service three times and shared the David Packard award for making EVM "a recognized international best practice." His professional colleagues honored his contributions to EVM with the Hans "Whitey" Driessnack Award in 1996.

Fourteen years post-retirement from DoD, Wayne continues to serve the public as a contributing author of the Government Accountability Office's "Cost Estimating and Assessment Guide: Best Practices for Developing and Managing Capital Program Costs," issued in March 2009, and its companion "Schedule Assessment Guide: Best Practices for Project Schedules," issued in May 2012 as an exposure draft. While in public service, he advised the Office of Management and Budget on development of Circular A-11 Part 3 (now Part 7) and the associated Capital Programming Guide.

In his consultant and CNA role, Wayne provides expert advisory services and performs program management reviews, baseline reviews and contract/program assessments for various clients including the Air Force, Navy, Army, Marine Corps, Department of Health and Human Services, Department of Energy National Nuclear Security Administration, Sandia National Laboratories, Los Alamos National Laboratory, Pacific Northwest National Laboratory, Oak Ridge National Laboratory, Y-12 National Nuclear Security Complex, US Agency for International Development, Federal Aviation Administration, National Science Foundation and the Social Security Administration. He is a member of the Board of Directors of the Graduate School Japan and has advised the Japanese government on managing cleanup of the Fukushima nuclear disaster.

Wayne supports government-industry relations as a corporate member of the National Defense Industrial Association and a member of the governing board of its Program Management Systems Committee. He is past president of the College of Performance Management (then a component of the Project Management Institute), where he initiated development of the Practice Standard for EVM. He also serves on the editorial board of Crosstalk, the Journal of Defense Software Engineering.