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Mr. Contreras is President of AzTech International Inc. and has over 20 years of experience implementing Earned Value Management Systems throughout the US, Canada, and Europe. He has worked with both government and industry on both sides of DCMA Compliance and Joint Surveillance Reviews, and with contractors on numerous Integrated Baseline Reviews (IBRs). He helps organizations optimize all facets of EVMS – from the proposal stage to baseline development and execution. His breadth of expertise includes EVM, scheduling, ERP/MRP, and Earned Value in a manufacturing or production environment. Mr. Contreras has led AzTech’s design team in developing custom applications as well as commercial tools such as Run!AzTech for MS Project scheduling professionals, Visually Intelligent Performance Reporting (VIPR) for advanced variance analysis with AI, and AzTech Compliance Expert (ACE) for assessing EVMS compliance prior to IBRs, Compliance Reviews, Reviews for Cause, and for independent assessments and self-assessments. Mr. Contreras believes the art of PM/EVM includes making smart bets or guesses—and that applies for Estimates at Completion (EACs).